

Update on *Path Forward*: Operations Implementation and Impact

Presented to University Research Council
August 24, 2022



The Vision Behind *Path Forward*

“... a large, ambitious administrative reorganization of the university that will streamline operations to ensure we make the best decisions among competing priorities.”



What We're Doing

- Streamlining operating structure
- Expanding TAMU's service offerings
- Fostering an environment with fewer bureaucratic challenges



Benefits You Can Expect

- Reduction of administrative burdens for faculty
- Clearer roles and responsibilities
- Enhanced career growth opportunities
- Quality outcomes
- Continuous improvement



Guiding Principles

1. Transparency

2. Simplicity

3. Accountability

4. Collaboration



Follow-up

- One year assessment of the *Path Forward* initiatives to determine successes and challenges
- Committee including faculty and staff to provide feedback on successes and areas needing improvement





What's Happening with Operations Across Campus





Human Resources Proposed Actions

- **Action 1:** Align personnel/finalize org structure
- **Action 2:** Department HR Liaisons (current Business Coordinators) transition to HROE Generalist/Specialist
- **Action 3:** Streamline processes, reduce bureaucracy
- **Action 4:** Centralizing and standardizing employee onboarding
- **Action 5:** Structured method for advancing and retaining employees

Human Resources Anticipated Outcomes



- Improved employee and candidate experience through readily available customer focused HR professionals
- More efficient hiring and onboarding with enhanced recruitment of higher quality and diverse candidates
- Dedicated employee success programs

IT Proposed Actions



- **Action 1:** Align personnel/finalize org structure
- **Action 2:** Simplifying Helpdesk Requests
- **Action 3:** Streamline IT Purchasing
- **Action 4:** Implementation of Single Endpoint (Computer) Management Platform
- **Action 5:** Improved productivity, predictability and security through the Next Generation Aggie Network

IT Anticipated Outcomes



- Streamlined systems and points of contact – easier to know who to call
- Next Generation Aggie Network
- Better response time, security and customer satisfaction
- Easier and faster IT purchasing

MarComm Proposed Actions



- **Action 1:** Align personnel/finalize org structure
- **Action 2:** Operate as a Strategic Partner
- **Action 3:** Staff Development
- **Action 4:** Editorial Process/Media Relations
- **Action 5:** Website consistency and support

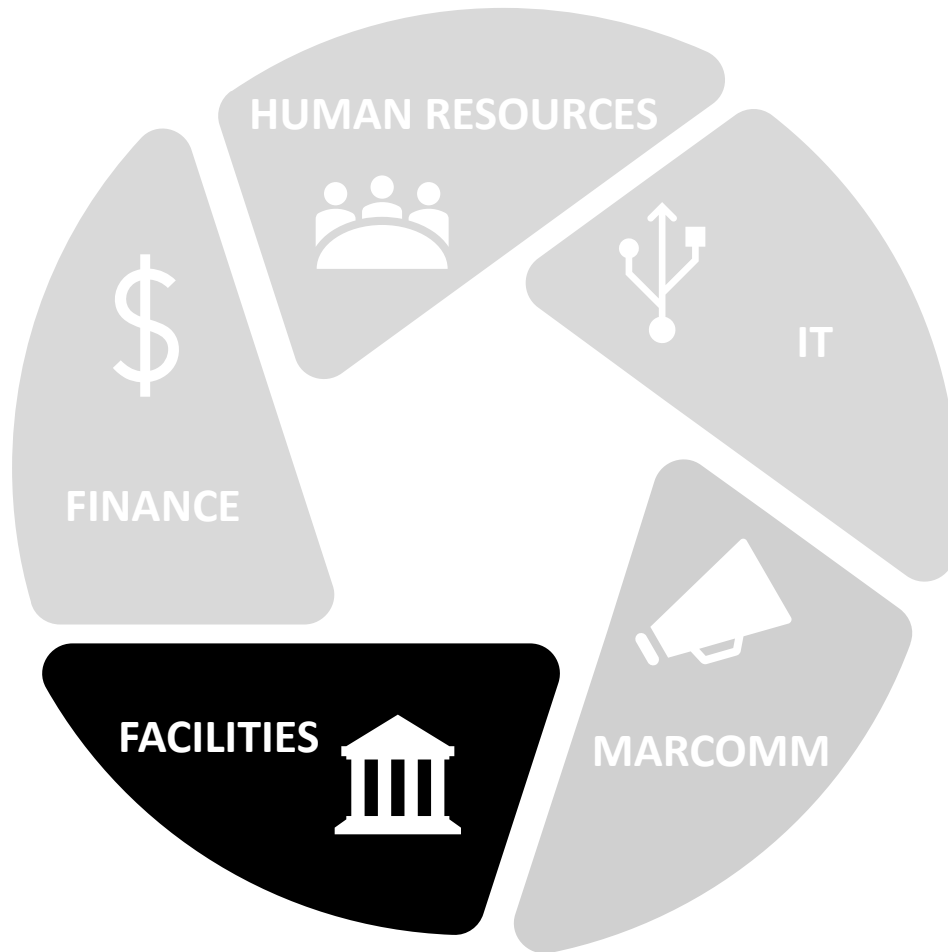
MarComm Anticipated Outcomes



- One University. One Brand. One Team.
- Professional alignment and oversight
- Unified marketing/communications strategy
- Stronger, more consistent brand and messaging implementation.



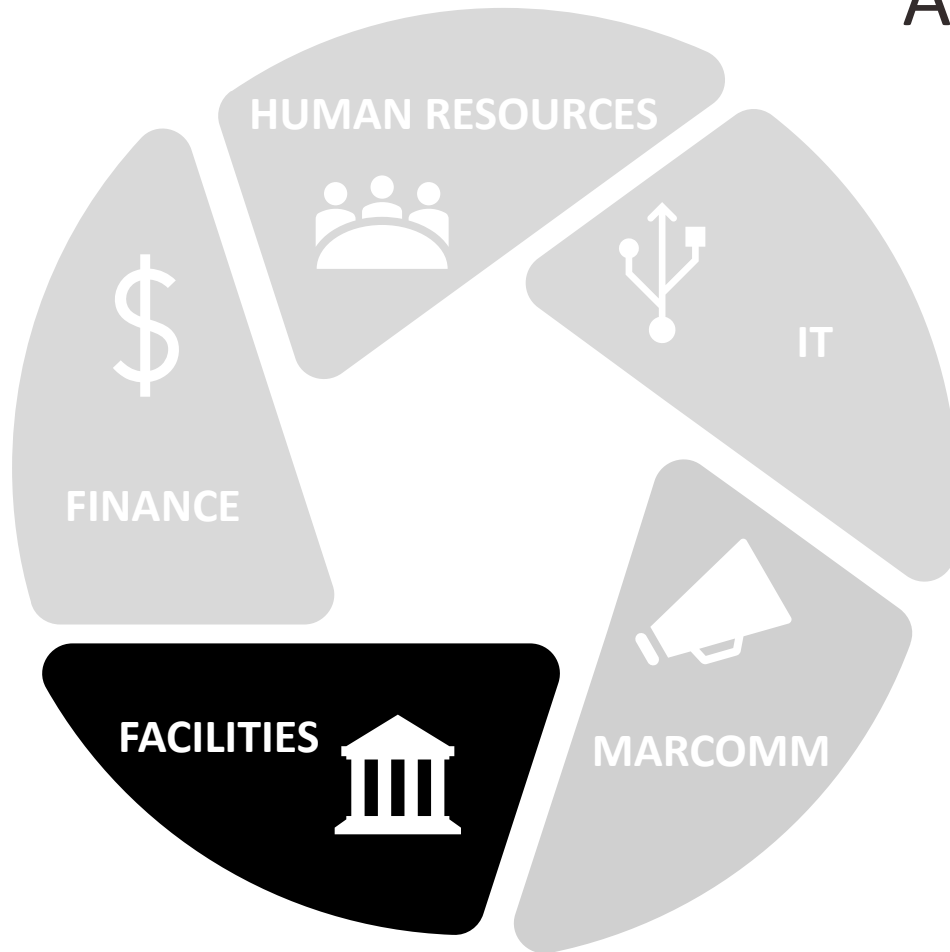
Facilities Proposed Actions



- **Action 1:** Align personnel/finalize org structure
- **Action 2:** Facility Management
- **Action 3:** Improved Maintenance Requests Response
- **Action 4:** Campus Planning, Design & Construction
- **Action 5:** Analytics & Mapping

Facilities

Anticipated Outcomes



- Increased quality of facility repairs, housekeeping and operational coordination.
- Professional support with planning, design and construction of all projects
- Robust space data and mapping services.

Finance Proposed Actions



- **Action 1**: Align personnel/finalize org structure
- **Action 2**: Assess current delegated purchasing authority
- **Action 3**: Review contract workflow to decrease processing time

Finance

Anticipated Outcomes



- Improved toolkit for finance staff
- Customer-focused financial process improvements, beginning with the contracting process
- Standardization of financial processes across campus

Additional Areas of Focus

- College of Arts & Sciences
- School of Performance, Visualization & Fine Arts
- Libraries
- Journalism
- Bush School
- Student Health

Note: Additional details available at <https://pathforward.tamu.edu/working-groups/>



What's Next:

- Ongoing communications
- Implementation and measurement
- Continued posting on *Path Forward* website
- President Banks' *State of the University* address on September 28, 2022
- One year assessment of the *Path Forward* initiatives

Note: Additional details available at pathforward.tamu.edu

